



Project Tracking Report on Public Service Delivery in Oil-Producing Communities



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BudgIT Foundation is a civic tech organisation raising the standards of transparency, accountability, and service delivery in the Nigerian government and governance. BudgIT uses creative technology to simplify public information, stimulate a community of active citizens, and enable their right to demand accountability, institutional reforms, efficient service delivery, and an equitable society.

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About Oxfam

Oxfam is a confederation of 20 affiliates operating in more than 120 countries worldwide, working to create a world without poverty. We are a worldwide development organisation that mobilises people's power against poverty. Around the globe, we work to find practical, innovative ways for people to lift themselves out of poverty and thrive. We save lives and help rebuild livelihoods when a crisis strikes. And we campaign so that the voices of the poor influence the local and global decisions that affect them.

In Nigeria, Oxfam works to influence policy change in favour of the poor and most vulnerable, promoting food security and supporting small-scale farmers to improve the livelihoods of men and women in rural areas. We respond to the humanitarian needs of the people in the North-Eastern part of Nigeria, where insurgency has led to the loss of thousands of lives and rendered many people homeless.

Oxfam in Nigeria focuses on:

Meeting vulnerable people's needs: saving lives.

Sustaining increased incomes for the poorest.

Transforming attitudes about women's roles and rights.

Increasing active citizenship, and the accountability and transparency of the public and private sectors.

Central to our work is the belief that power relations need to change to enable poor people to demand and claim their rights. We work with a wide variety of development partners and allies, such as community organisations and civil society groups at the local, state, and national levels, to achieve our goals.





1.0 Introduction

Federal funding in the Niger Delta, while voluminous, has historically yielded uneven results. According to a report by Premium Times in 2021, the then Minister of Niger Delta Development Commission and now the Senate President, reported after a forensic audit that over 13,000 NDDC projects remain abandoned despite N6 trillion received since 1999. According to him, this underscores why the region has remained backwards since 1958 despite successive governments' efforts through the creation of various interventionist programmes and projects.

This project highlights the essence of project monitoring, as public funding is meant to transform communities, to convert budgets into bridges, not black holes. It also seeks to establish

that accountability auto-activates development, where every naira tracked is meant to deliver jobs, health, education, and hope, turning public spending into shared progress.

In addition, states in Nigeria's Niger Delta region receive 13% of oil derivation funds and therefore face increased threats to their fiscal sustainability. It is critical that these states transform oil revenues into economic and social benefits that benefit everyday citizens through effective, accountable service delivery. When the context of the energy transition and potential threats to oil revenue streams are considered, value for money, especially for public funds, becomes much more important.

The Imperative of Tracking Government Projects.

The importance of project tracking in government contexts cannot be overstated, as it directly contributes to several critical outcomes.

First, it enhances accountability by providing verifiable evidence that public funds are utilised responsibly, allowing oversight bodies such as auditors general and the National Assembly to scrutinise expenditures and hold officials accountable.

Second, it promotes transparency, empowering citizens through accessible dashboards and reports to engage in civic oversight, as seen in initiatives.

Third, it drives operational efficiency by identifying bottlenecks early, such as resource shortages or policy misalignments, and enabling data-driven adjustments, which can prevent cost overruns.

Fourth, it ensures positive public outcomes by measuring impact against societal goals.

Ultimately, robust project tracking not only safeguards public investments but also builds trust in government institutions, transforming abstract policy commitments into tangible, equitable, and sustainable advancements for society.

2.0 Methodology

This project tracked Federal Government intervention aimed at providing social relief to selected states in the Niger Delta Region. With a major focus on Akwa Ibom, Cross River, Delta, and Rivers states. 15 Capital projects from a mixture of the 2023 and 2024 national budgets, with project locations and actual disbursement as found on the Govspend platform, were randomly selected for tracking. Tracking was also carried out to ensure the three senatorial districts of the visited states were captured. Also, this tracking exercise took place between October 2nd and November 7th, 2025.

Result Classification

Classification	Description
Completed	Projects have been executed and confirmed completed
Ongoing	Project implementation has commenced, but has not been completed
Not Done	Projects have been tracked to their specific locations, and we can confirm that they have not been carried out.
Not Found	Information about the project is insufficient to ascertain its whereabouts.

15 Capital projects from a mixture of the 2023 and 2024 national budgets, with project locations and actual disbursement as found on the Govspend platform, were randomly selected for tracking.

3.0 Findings: Overview of the Projects Tracked

This project provided an opportunity to see how funds disbursed to critical sectors of the economy in the four selected states were utilised. It unravelled issues in the delivery of capital projects across the country, particularly in the South-South Niger Delta Region. The tracking also addressed challenges and mitigations to the projects.

Overall, 48 projects were tracked across the four states. Sixteen (16) projects in Rivers, Fifteen (15) projects in Akwa Ibom, Nine (9) in Delta, and Eight (8) in Cross River.



3.1

Akwa Ibom

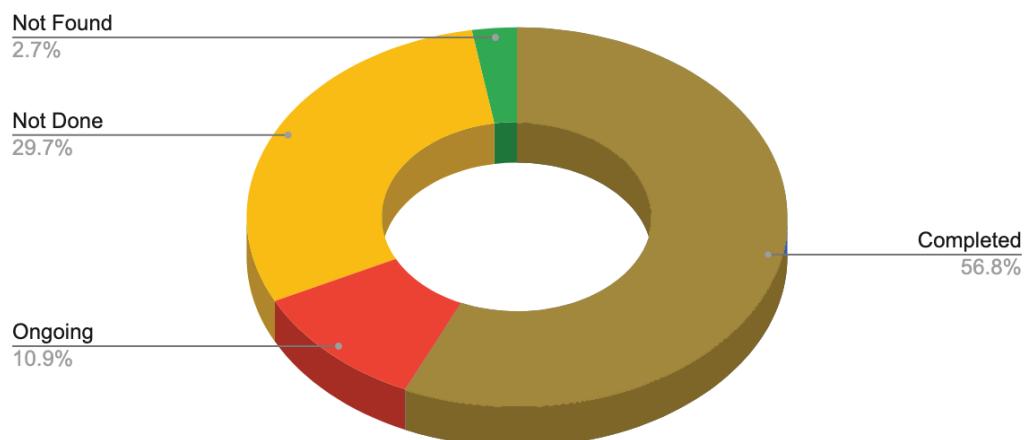
A total of 15 projects worth N481.3m were tracked in the state. Sectorally, these projects span health, education, town halls, administration, street lights, and empowerment. Of this, eight projects worth N273.2 million were seen to have been completed. One project worth N52.4 million was tracked and seen to be ongoing, five projects worth N142.7 million were observed as not done as they had not commenced execution despite the fund release for over one year, and one of the projects worth N12.9 million could not be located despite the rigorous search across different communities in the state.

Table 1

Akwa Ibom State	
Status	Amount (m)
Completed	273.2
Ongoing	52.4
Not Done	142.7
Not Found	13

Fig. 1

Amount



Some of the trends and findings from the state include;

The N6.7 million released for a 3 km project on Akpan Etuk Street is grossly inadequate.

There were security concerns over the ICT items supplied to Methodist Central School in Amanyam, Ikot Ekpene LGA, due to a lack of security fence or personnel, hence the choice to keep the items outside the school, in a staff's apartment - this is a possible subtle loophole for items not to be complete when being returned to the school.

Also, for the above ICT items supplied to Methodist Central School, a poor project handover challenge was identified, as the current Principal claims he is not aware of the quantities of the items provided to the school, as the previous Principal handled them.

Moreover, the ICT centre constructed at Methodist Central has yet to be put to use, despite being completed in April. What then is the essence of the construction, if it is not set to be used?

The N118.4 million released for the purchase of 25 desktops and 25 tables at the ICT Centre in Etim Ekpo is overtly outrageous.

Table 1.1: Showing the projects tracked in Akwa Ibom State

Payment No	Payer Code	Organization Name	Beneficiary Name	Disbursement	Sector	Description	Date	Status
1001239268-569	215029001	CO-OPERATIVE COLLEGE- IBADAN	D'FRONTIERS MULTIPROJECT NIG.LTD	118,392,764.70	Education	BEING FULL PAYMENT FOR PROVISION OF EQUIPMENT AND FURNISHING OF ICT CENTRE IN ETIM EKPO AKWA IBOM NORTH WEST SENATORIAL DISTRICT (LOTG29)	19/11/2024	Completed
1001210389-32	215029001	FEDERAL CO-OPERATIVE COLLEGE- IBADAN	ALPUBA SERVICES LIMITED ABUJA	88,196,922.38	Education	BEING PAYMENT OF 30% MOBILIZATION FOR CONSTRUCTION OF ICT CENTRE IN ETIM EKPO AKWA IBOM NORTH WEST SENATORIAL DISTRICT LOT W75	06/09/2024	Completed
1001238112-1	554002001	NATIONAL EMERGENCY MANAGEMENT AGENCY	MUJAF AUTOMOBILE NIG. LTD	83,818,500.00	Administrative	BEING PAYMENT FOR THE SUPPLY OF 1 BRAND NEW TOYOTA HILUX DOUBLE CABIN FOR EMERGENCY OPERATIONS AT NEMA UYO OPERATIONS OFFICE, AKWA IBOM STATE UNDER THE 2023 CAPITAL APPROPRIATION ACT	29/11/2024	Not Started
1001214164-16	215058001	NIGERIA INSTITUTE OF OCEANOGRAPHY AND MARINE RESEARCH	JUNE 6TH GLOBAL CONCEPTS NIGERIA LIMITED	52,434,173.46	Townhall	UPDATED 1) BEING PAYMENT TO THE ABOVE NAMED COMPANY FOR CONSTRUCTION OF CIVIC CENTRE, PERIMETER FENCE, LANDSCAPING AT NSIT ATAI CIVIC CENTRE, ODOT, NSIT ATAI LGA, AKWA IBOM STATE	11/09/2024	Ongoing
1001209780-4	215028001	FEDERAL COLLEGE OF FISHERIES AND MARINE TECHNOLOGY - LAGOS	FIRST CUBE CONCEPTS LTD	25,367,471.80	Empowerment	BEING 30% MOBILIZATION PAYMENT FOR PROVISION OF TRICYCLE IN SELECTED COMMUNITIES IFUHO IN AKWA IBOM STATE.	30/08/2024	Not Started
1001192918-11	451001001	FEDERAL MINISTRY OF NIGER DELTA HQTRS	BERTLEN INTEGRATED SERVICES LTD	23,963,069.10	Road	BEING PART PAYMENT TO MESSR BERTLEN INTEGRATED SERV, FOR ETINAN ROAD/JOHN KIRK SQUARE ACCESS ROAD 3KM ETINAN LGA AKWA IBOM STATE.	28/06/2024	Completed
1001240773-1	451001001	FEDERAL MINISTRY OF NIGER DELTA HQTRS	MOBOL VENTURES LIMITED	14,186,711.72	Townhall	BEING PART PAYMENT MADE IFO M/S MOBOL VENTURES LTD FOR THE CONSTRUCTION OF TOWN HALL IKOT IDE,AKWA IBOM STATE (LOT12)	20/11/2024	Not Started
1001230171-18	227004001	NATIONAL PRODUCTIVITY CENTRE	5 BEAMS REALTORS LTD	14,064,472.37	Health	BEING PAYMENT OF 30% MOBILIZATION OF THE JOB SUM FOR LOT W67: PERIMETER FENCING, LANDSCAPING AND SUPPLY OF MEDICAL EQUIPMENT TO PRIMARY HEALTH CARE CENTRE, NDIYA, IKON/INNI FEDERAL CONSTITUENCY, AKWA IBOM STATE	04/11/2024	Not Started
1001230164-15	227004001	NATIONAL PRODUCTIVITY CENTRE	GEOBASS UNIVERSAL CONCEPTS LTD	13,066,201.24	Power	BEING PAYMENT OF 30% MOBILIZATION OF THE JOB SUM FOR LOT W66: SUPPLY AND INSTALLATION OF 500KVA TRANSFORMERS TO VARIOUS COMMUNITIES IN IKON/INNI FEDERAL CONSTITUENCY, AKWA IBOM STATE	04/11/2024	Completed
1001159741-1	233009001	NIGERIA INSTITUTE OF MINING AND GEOSCIENCE	EMIAS ALLIED NIGERIA LTD	12,967,633.47	Road	CONSTRUCTION OF 1KM PLUS EMAH ROAD, AKWA IBOM	12/03/2024	Unspecified location
10012202095-1	227002001	INDUSTRIAL ARBITRATION PANEL	E-BENZ CONSOLIDATED SYNERGY LTD	8,634,508.43	Townhall	30% MOBILIZATION FOR THE CONSTRUCTION OF CIVIC CENTRE, IKOT OBO IDORO, IBIONO IBOM FEDERAL CONSTITUENCY, AKWA IBOM STATE.	30/09/2024	Completed
1001206162-2	451001001	FEDERAL MINISTRY OF NIGER DELTA HOTSPOTS	FEDERAL INLAND REVENUE SERVICES	8,476,381.70	Streetlight	BEING DEDUCTION OF TAXES IFO MESSI DURANGO SYSTEM SOLUTION, FOR THE PROVISION OF 15 POLE OF 300W LED STREET POWERED STREET LIGHTS IN EKPO UKWAK LANE TO PARK ROAD IN ABAKA LGA AKWA IBOM STATE	19/08/2024	Completed
1001247901-12	451001001	FEDERAL MINISTRY OF NIGER DELTA HQTRS	ORDTTA NIGERIA LIMITED	6,681,555.55	Road	BEING PART PAYMENT MADE IFO M/S ORDTTA NIGERIA LIMITED FOR THE CONSTRUCTION OF AKPAN ETUK STREET/IKOT LAND 3KM, UYO LGA, AKWA IBOM STATE	11/12/2024	Completed
1001239268-770	215029001	FEDERAL CO-OPERATIVE COLLEGE- IBADAN	SKROH ENGINEERING CONSULT	5,823,444.77	Education	BEING PAYMENT OF 75% PRE-CONTRACT STAGE 1&2 FOR THE CONSTRUCTION OF ICT CENTRE IN NYARAENYN NTONG UNO AMANYAM AKWA IBOM NORTH WEST SENATORIAL DISTRICT (LOTW74)	19/11/2024	Completed
1001222869-27	215058001	NIGERIA INSTITUTE OF OCEANOGRAPHY AND MARINE RESEARCH	EMDAIC SOLUTIONS NIG LTD	5,249,302.33	Road	(UPDATED) BEING PAYMENT TO THE ABOVE NAMED COMPANY FOR REHABILITATION OF 2KM ROAD ALONG EKPENE NTAN STREET AND MURRAYS AVENUE, UYO/URUAN/IBESKPD ASUTAN FED. CONST	22/10/2024	Not Started

3.2

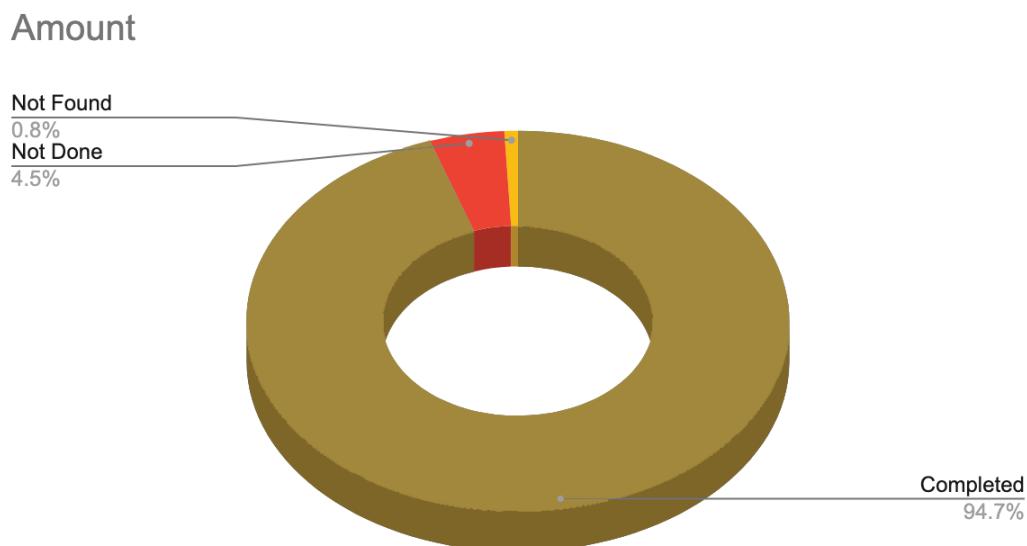
Cross River

A total of 8 projects worth N7.4 billion were tracked in the state. Special focus was on health, roads, water, streetlights, and empowerment projects. Of this, five projects worth N7.1 billion were found to have been completed, while two projects worth N329.5 million were found to be undone. A project worth N59.8 million was paid for, but could not be located.

Table 2.O

Cross River State	
Status	Amount (m)
Completed	7,011
Ongoing	329.5
Not Done	59.8

Fig. 2.O



Some of the trends and findings from the Cross River state include;

The N6.5 billion road project in Ugep was found to have potholes despite being completed only recently, undermining the quality of the work.

The College of Veterinary and Medical Laboratory, Vom, handled a project titled “The supply of Medical Equipment to Health Facilities in Cross River North Senatorial District”, but the specific locations and the types of equipment delivered remain unknown because of a lack of specific details about it.

The solar streetlights at Eruku were discovered not to be optimally functional, despite the N130.7 million released for them.

The implementation of a N46.7 million project titled “Supply of 60 Motorcycles, 30 Nos each to Ogoja and Yala, Cross River”, was shrouded in secrecy, as is always the case with most empowerment projects. This was affirmed by constituent feedback. This community feedback also informed us that Senator Agom Jarigbe distributed them. But the big question waiting for an answer is: How many items were distributed? How many beneficiaries benefited from the programme? And how were the beneficiaries chosen?

The project titled “Construction of solar street lights in Nkum Ekajuk of others in comm. of Cross Rivers North Sen.” was executed by Janjari Company Limited, a company affiliated with Senator Agom Jarigbe, the project facilitator, as the evidence suggests. The company has three Directors, five shareholders, and one secretary, all of whom have Agom Jarigbe in their names. The question is, was this project routed through the proper procurement process before the emergence of Senator Jarigbe’s company as the contractor? And for conflict of interest, should such a company be the handler of such a project?

Website, email	janjaricompanylimited@gmail.com
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Owners / Directors / Key management personal

Name	Designation
Ijanyi Agom Jarigbe	Director
Ijanyi Agom Jarigbe	Shareholder
Ali Agom Jarigbe	Director
Ali Agom Jarigbe	Shareholder
Ujufu Agom Jarigbe	Director
Ujufu Agom Jarigbe	Shareholder
Akaseng Agom Jarigbe	Secretary
Egbede Agom Jarigbe	Shareholder
Akonor Agom Jarigbe	Shareholder
Darlington Onyekwere	Deponent

Table 2.1: Showing the projects tracked in Cross River State

S/N	Payment No	Payer Code	Organization Name	Beneficiary Name	Disbursement	Sector	Description	Date	Status
1	1001232099-1	234001001	FEDERAL MINISTRY OF WORKS	REINFORCED GLOBAL RESOURCES LTD	6,468,197,255.00	Road	BEING PAYMENT FOR THE REHABILITATION PF UGEPE-ABAMOGUE-APKOS IN CROSS RIVER/EBONYI STATES C/NO 8474.	08/11/2024	Completed
2	1001241884-1	215026001	COLLEGE OF VETERINARY AND MEDICAL LABORATORY TECHNOLOGY - VOM	LIGNE GROUP OF COMPANIES LIMITED	313,059,677.00	Health	70% BALANCE PAYMENT FOR THE SUPPLY OF MEDICAL EQUIPMENT TO HEALTH FACILITIES IN CROSS RIVER NORTH SENATORIAL DISTRICT (ERGP20245885)	24/11/2024	Not Started
3	1001237021-2	161022001	BORDER COMMUNITIES DEVELOPMENT AGENCY (BCDA) HQTRS	DINAMIKS INVESTMENT NIGERIA LIMITED	130,738,479.10	Streetlight	BEING 100% payment FOR THE SUPPLY AND INSTALLATION OF SOLAR STREET LIGHTS IN EKUREKU ABI LOCAL GOVERNMENT AREA, ABI/YAKURU FEDERAL CONSTITUENCY, CROSS RIVER STATE. LOT A25	14/11/2024	Completed
4	1001168052-110	252040001	CROSS RIVER RBDA	GORRION ENGINEERING LIMITED	60,206,375.12	Water	CONSTRUCTION OF SOLAR POWERED BOREHOLES IN OBUDU, BEKWARRA, OGOJA AND YALA LGA. IPC 1	28/03/2024	Completed
5	1001214631-112	252040001	CROSS RIVER RBDA	GATES GOLDEN ACCESS LTD	59,892,943.65	Water	PROVISION OF SOLAR POWERED BOREHOLES IN SIX COMMUNITIES IN SIX STATES OF THE SOUTH-SOUTH ZONE(CRS, AKS,RIVERS, BAYELSA, DELTA & EDO). IPC 1	13/09/2024	Not Found
6	1001167435-6	554008001	OFFICE OF THE SENIOR SPECIAL ASSISTANT TO THE PRESIDENT MDG (OSSAP-MDGs)	TSANGARWA NIG LTD	46,732,776.92	Empowerment	BEING PAYMENT TO THE COY FOR SUPPLY OF 60 MOTORCYCLES 30NOS EACH TO OGOJA AND YALA CROSS RIVERS STATE	28/03/2024	Completed
7	1001240684-144	252040001	CROSS RIVER RBDA	DOVELINE INVESTMENT NIGERIA LIMITED	16,453,180.19	Road	CONTINUATION OF WORK ON THE DEVELOPMENT OF CALABAR RIVER IRRIGATION/DRAINAGE PROJECT (CONSTRUCTION OF CULVERT) AKAMKPA LGA, CRS	16/12/2024	Not Started
8	1001202360-341	215031001	FEDERAL CO-OPERATIVE COLLEGE- OJI RIVER	JANARI COMPANY LIMITED	346,000,000.00	Streetlight	BEING PAYMENT FOR CONSTRUCTION OF SOLAR STREET LIGHTS IN NKKUM EKAJUK OF OTHERS IN COMM. OF CROSS RIVERS NORTH SEN. EXECUTED BY JANARI COMPANY LIMITED	02/09/2024	Completed



3.3

Delta

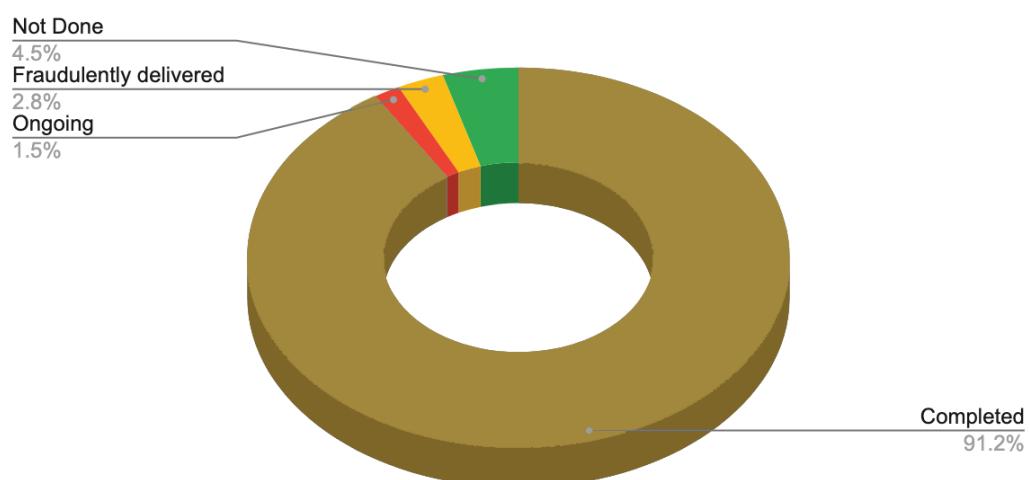
A total of 9 projects worth NN1.04 billion were tracked in the state. Special focus was on health, roads, water, and agricultural projects. Of this, three projects worth N947.6 million were seen to have been completed. One project worth N16.1 million was ongoing; two projects worth N28.9 million were fraudulently delivered; and three projects worth N46.9 million were not completed.

Table 3.O

Delta State	
Status	Amount (m)
Completed	947.6
Ongoing	16.1
Fraudulently delivered	28.9
Not Done	47

Fig. 3.O

Amount



Some of the trends and findings from the state include;

Poor construction of the 3km Ovworokpokkpo road, despite N807.9 million payment.

The N14.7 million solar water scheme at FMC Asaba has ceased functioning after less than one year of completion.

Poor management was suspected in the N14.1 million piggery project at Iesiokolo Area Office. It was reported that the pigs supplied were all killed by swine flu, raising questions about who was managing the project. Who would be claiming ownership of the project?

Our tracking revealed that the Songhai integrated farm model at Obodo was established before the N13.3 million payment to Goldencrest Multiconcept Integrated Limited in June 2024. The work done here includes a farmhouse, one big overhead tank, and several other facilities. It is, however, concerning that the facility was found to be lifeless (with no one to speak with) in a remote bush, suggesting possible completion but without use.

The N61.2 million payment for the provision of a water project in Oogunu Community in Warri South LGA was considered outrageous, given the quality of the work. The solar panels have been blown away, and only one GP tank is serving the community.

Table 3.1: Showing the projects tracked in Delta state

Payment No	Payer Code	Organization Name	Beneficiary Name	Disbursement	Sector	Description	Date	Status
1001204166-2	234001001	FEDERAL MINISTRY OF WORKS	SHAZUMAMI NIGERIA LIMITED	807,906,976.7	Road	BEING PAYMENT MADE FOR THE CONSTRUCTION OF 3KM OVWOROKPOKPO ROAD WOITH ASPHALT DRAINAGES ON BOTH SIDES AND CULVERT IN UDU LGA OF DELTA STATE, S/NO 8099.	14/08/2024	Completed
1001242935-1	514002001	NATIONAL CENTRE FOR WOMEN DEVELOPMENT	MOFU POLO NIG LTD	78,485,959.43	Health	BEING PAYMENT FOR THE RENOVATION AND EQUIPPING OF EMEDE PRIMARY HEALTH CARE CENTRE ISOKO LGA DELTA SOUTH SENATORIALS DELTA STATE AS DG APPROVAL REF MBNCWD/PROC/ZIPMW.24/04	04/12/2024	Completed
1001172547-50	252001001	FEDERAL MINISTRY OF WATER RESOURCES - HQTRS	SHAMRONIX NIGERIA LIMITED	14,738,000.45	Health	BEING PAYMENT FOR THE PROVISION OF SIMPLE SOLAR WATER SCHEME IN FEDERAL MEDICAL CENTER ASABA, DELTA STATE	09/05/2024	Fraudulent
1001210712-97	252044001	NIGER DELTA RBDA	CORDAY DYNAMIC CONCEPT LIMITED	14,139,534.88	Agriculture	REHABILITATION / STOCKING OF PIGGERY HOUSE AT IESIOKOLO AREA OFFICE	10/09/2024	Fraudulent
1001191378-23	252044001	NIGER DELTA RBDA	GOLDENCREST MULTICONCEPT INTEGRATED LIMITED	13,255,813.95	Agriculture	ESTABLISHMENT OF SHONGHAI MODEL INTEGRATED FARM AT OBODO COMMUNITY, DELTA STATE	20/06/2024	Completed
1001231423-1	234004001	FEDERAL ROAD MAINTENANCE AGENCY	WILVIC GLOBAL SERVICES LIMITED	17,163,934.96	Road	PAYMENT FOR THE CONSTRUCTION OF EGINI-ORHUWHORUN ROAD IN UDU LGA OF DELTA STATE. C/NO: FERMA/SMR/22-41 CERT 4 (RETENTION)	28/10/2024	Not Started
1001203948-2	253016001	OFFICE OF THE SURVEYOR GENERAL OF THE FEDERATION	VIN-MENA LIMITED	16,118,612.00	Road	BEING PAYMENT FOR CONS. SERV. FOR PREPARAT. OF BOQ & SUPERVN. FOR THE CONSTRUCTION OF A RAILWAY STOP/STATION AT EGBO TOWN UGELI SOUTH LGA, DELTA CENTRAL SENAT. DIST. DELTA STATE IRO M/S VIN MENA LTD	15/08/2024	Ongoing
1001178380-1	234004001	FEDERAL ROAD MAINTENANCE AGENCY	KEIFOLD GLOBAL RESOURCES LTD	16,516,622.50	Road	BEING PMT FOR PRO & INSTALL OF SOLAR POWERED STRT LIGHTS ALONG OGBORO ROAD SPUR TO EFFURUN UGELI PATANI EAST WEST FED. ROAD IN DELTA STATE.C/NO. FERMA/GME/SL/23-37 INTERIM S/NO 1 PG 74 1FINAL	07/05/2024	Not Started
1001206481-1	451001001	FEDERAL MINISTRY OF NIGER DELTA HQTRS	A A ABDULFATAI & COMPANY	61,242,093.02	Water	BEING PART PAYMENT MADE IFO A.A.ABDULFATAI & COMPANY FOR THE PROVISION OF WATER PROJECT IN OOGUNU COMMUNITY IN WARRI SOUTH LGA, DELTA STATE (PHASE II, 2 NOS SCHEMES) (LOT H3)	19/08/2024	Completed

3.4

Rivers

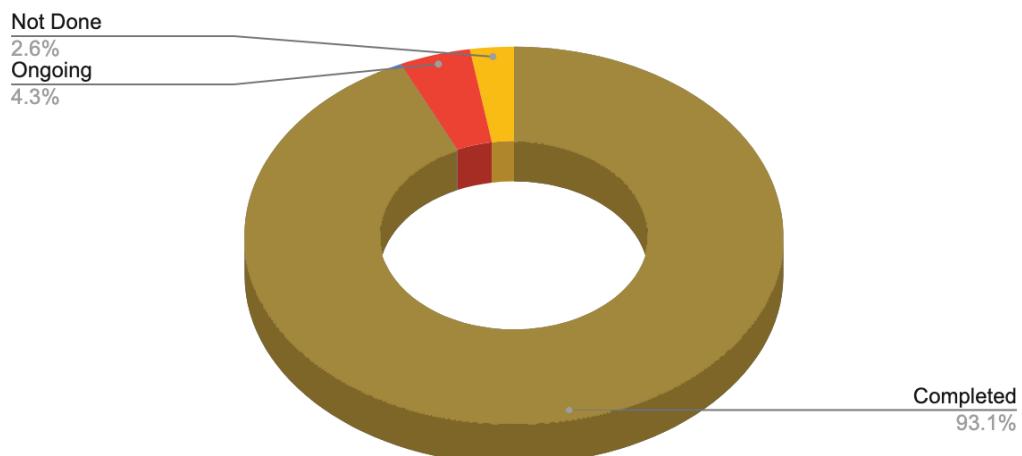
A total of 16 projects worth N2.1 billion were tracked in the state. Special focus was on roads, water, street lighting, and agricultural projects. Ten of these projects worth N1.96 billion have been completed. Two projects worth N90.6 million are ongoing, while four projects worth N53 million were discovered as not done.

Table 4.O

Delta State	
Status	Amount (m)
Completed	1965
Ongoing	90.6
Not Done	55

Fig. 4.O

Amount



Some of the trends and findings from the state include;

The construction of a 2km drainage/flood control at Ogoroma, Okrika LGA, Rivers State, was not done despite the N10.6 million released for it. Noteworthy also is the fact that this amount is grossly inadequate for such a project.

The amount released (N12.3 million) for the construction of drainage for flood control at Rumuesara community was grossly inadequate. Hence, the suspected reason why it was not done. But the big question is, where is the money?

The job done on the N1.1 billion road rehabilitation project on the Port-Harcourt-Isiokolo-Elele-Omerule road was adjudged substandard due to potholes on the road despite the rehabilitation.

Regarding the allocation of N19.96 million for the establishment and rebuilding of Owurogono fishing village in Ogu-Bolo LGA, which was paid but never executed: How were the intended beneficiaries to be selected? Would they not have been limited to party loyalists? And now that the project is undone, where exactly is the released fund?

Table 4.1: Showing the projects tracked in Rivers State

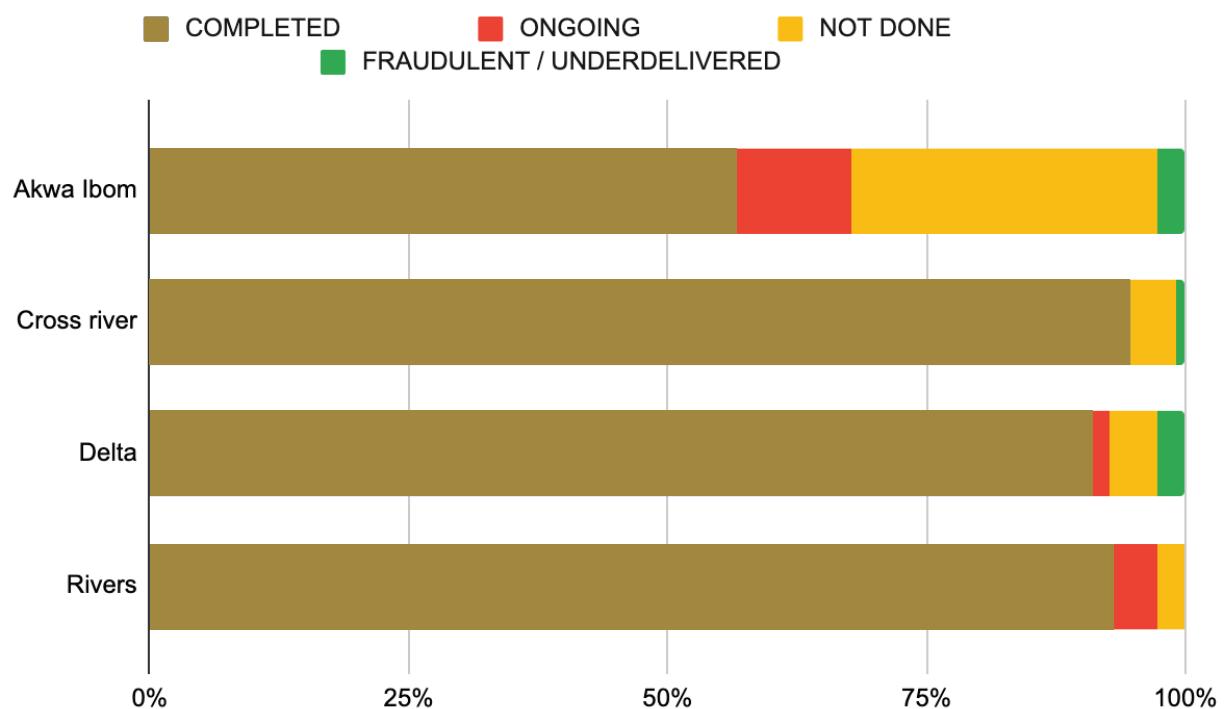
Payment No	Payer Code	Organization Name	Beneficiary Name	Disbursement	Sector	Description	Date	Status
1001191380-33	252044001	NIGER DELTA RBDA	JONAC MULTI PURPOSE COMPANY LTD	10,604,651.17	Water	CONSTRUCTION OF 2KM DRAINAGE/FLOOD CONTROL AT OGOLOMA, OKRIKA LGA RIVERS STATE	21/06/2024	Not Started
1001222970-37	252044001	NIGER DELTA RBDA	AKAVANETT MULTINATIONAL SERVICES LIMITED	13,255,813.95	Road	CONSTRUCTION OF DRAINAGE FOR FLOOD CONTROL AT RUMUESARA COMMUNITY RIVERS STATE	10/10/2024	Completed
1001222970-87	252044001	NIGER DELTA RBDA	WATER WELLS GLOBAL RESOURCES LTD	12,449,776.98	Road	PROVISION OF 30000 GALLONS SOLAR POWERED WATER SCHEME AT BIEAMA AND PEREAMA RIVERS STATE	10/10/2024	Not Started
1001222970-72	252044001	NIGER DELTA RBDA	RAMFAIZ OIL & GAS LIMITED	12,320,158.94	Road	PAYMENT FOR SUPPLY OF TWO HUNDRED BI FUEL BUSES TO PH RIVERS STATE	10/10/2024	Not Started
1001222970-10	252044001	NIGER DELTA RBDA	AREOGUN RESOURCES NIG LTD	16,790,697.67	Water	BEING PART PAYMENT FOR THE REHABILITATION OF PORT-HARCOURT-ISIOKPO-ELELE-OMERULE ROAD IN RIVERS STATE. C/NO.7706	10/10/2024	Ongoing
1001204529-4	234001001	FEDERAL MINISTRY OF WORKS	FORTEDGE GLOBAL PROJECTS LIMITED	1,107,732,175.00	Road	BEING PART PAYMENT MADE TO THE ABOVE NAMED COMPANY FOR THE CONSTRUCTION OF KAA/WAIGARAI/BERITAABAHUMAGBAYI ROAD RIVERS STATE	26/08/2024	Completed
1001172717-1	234001001	FEDERAL MINISTRY OF WORKS	OK & JOEL ENGINEERING SERVICES LIMITED	371,790,577.10	Road	BEING PAYMENT FOR 85% MOBILIZATION FOR THE SANDFILLING AND SHORE PROTECTION OF TURUBOKO COMMUNITY IN OGU-BOLO LGA RIVERS STATE AS PER BRN/1082/S.255/1/PG 73	16/04/2024	Completed
1001237489-9	228041001	NIGERIAN BUILDING AND ROAD RESEARCH INSTITUTE - LAGOS	TRANSSEND CONSTRUCTION LTD	130,888,568.20	road	BEING PAYMENT FOR THE REHABILITATION OF FAILED SECTIONS OF TENA BRIDGE IN EMOHUA-BUGUMA-DEGEMA ROAD IN RIVERS STATE C/NO 844B.	15/11/2024	Completed
1001204132-1	234001001	FEDERAL MINISTRY OF WORKS	ROCK RESULTS NIGERIA LIMITED	116,632,028.70	Road	BEING FINAL PAYMENT FOR THE REHABILITATION OF UGAGA-OKUKU ABACHOKO JEGU IMAJE OLACHOKO ROAD IN RIVERS STATE	14/08/2024	Completed
1001203921-4	234001001	FEDERAL MINISTRY OF WORKS	ROCK RESULTS NIGERIA LIMITED	114,485,248.50	Road	BEING PAYMENT FOR THE PROVISION OF ALL IN ONE SOLAR STREET LIGHT IN SELECTED COMMUNITIES IN TAI LGA RIVERS SOUTH-EAST SENATORIAL DISTRICT RIVERS STATE	13/08/2024	Completed
1001210477-24	228044001	NATIONAL RESEARCH INSTITUTE FOR CHEMICAL TECHNOLOGY - ZARIA	4PLUS SOLAR ENERGY LIMITED	73,778,944.61	Streetlight	CONSTRUCTION OF DECC JUNIOR SECONDARY VOCATIONAL SCHOOL WITH BOREHOLE, FURNISHING AND PROVISION OF PHONE REPAIRS AND ELECTRICAL WIRING EQUIPMENT IN UNIVERSAL PRIMARY EDUCATION(UPE), ELELE ALIMINI EMOHUA LGA, RIVERS STATE	10/09/2024	Ongoing
1001210712-118	252044001	NIGER DELTA RBDA	VADVAS LIMITED	47,720,930.23	Agriculture	BEING PAYMENT FOR THE FORTIFICATION, RENOVATION AND CONSTRUCTION WORK AT AHOADA CUSTODIAL CENTRE, RIVERS STATE.	10/09/2024	Completed
1001241654-1	521027016	NATIONAL TB AND LEPROSY REFERRED HOSPITAL AND TRAINING, ZARIA	HELBO MULTI CONCEPT LTD	24,492,325.57	Streetlight	ESTABLISHMENT AND REBUILDING OF OWUROGONO FISHING VILLAGE IN OGU-BOLO LGA, RIVERS STATE.	22/11/2024	Completed
1001238100-1	252044001	NIGER DELTA RBDA	TEAMWORK ENGINEERING NIG LTD	20,370,478.62	Water	BEING PAYMENT OF RETENTION FEE FOR PROVISION OF BOREHOLE AT IMM TRAINING SCHOOL, AHOADA RIVERS STATE	10/12/2024	Completed
1001222970-84	252044001	NIGER DELTA RBDA	AYIKA NIME NIG LTD	19,963,255.82	Agriculture	PROVISION OF 30000 GALLONS SOLAR POWERED WATER SCHEME AT BIEAMA AND PEREAMA RIVERS STATE	10/10/2024	Not Started
1001222970-43	252044001	NIGER DELTA RBDA	PHILCOM INTEGRATED LIMITED	12,436,949.30	Road	REHABILITATION OF WATER SCHEME WITH RETICULATION AT OBETE-NDOKI, OYIGBO LGA, RIVERS STATE	10/10/2024	Completed

Overall, our work has revealed what has become of the federal government's contributions to the respective states in focus and the level of progress, or otherwise, that has been achieved. Below is a table showing how much was tracked in each state and the optimisation level for each.

Table 5.O

States/Status	Completed	Ongoing	Not Done	Underdelivered	Total
Akwa Ibom	273.2	52.4	142.70	12.96	481.3
Cross river	7,050		329.50	59.90	7,440
Delta	947.6	16.1	46.90	28.90	1,040
Rivers	1,965	90.6	55.30		2,111
TOTAL	10,240 bn	159.1m	574.4m	101.76m	11,073b

Fig 5.O



4.0 Recommendations

It is expedient for these funds to be tracked by both the government and the citizenry to give contractors the impression and assurance that government-funded projects are not subject to manipulation, as seen in some cases involving projects tracked. The following are recommendations for the government and citizenry based on the projects tracked.

1	More work is needed to encourage citizens to engage with government-funded projects, especially those within their reach. These projects are the dividends from the taxes paid by citizens and hence are interested in how such funds are utilised.
2	It is expedient for states to take the initiative to follow up on the federal government's project execution on their own, without being coerced. There seems to be a dichotomy between the state government and the federal government-executed projects around it. This is not a poke in the nose; it is simply a sense of ownership that not only improves project quality but also ensures its sustainability.
3	Projects should be well planned before being nominated for the budget, and adequate funds should be available to support them when needed. This is to reduce the quantum of unexecuted or abandoned projects across the country; underfunding is also a major contributing factor.
4	Poor oversight by both MDAs is a contributory factor in the contractors' dilly-dallying. By allotting the relevant agencies to the right projects, the era of poor project quality can be a thing of the past.
5	Interference in project implementation by legislators should be checked through a proper procurement process.
6	There is an urgent need to clearly redefine and re-categorise the types of projects that each tier of government should undertake. Items such as town hall constructions, civic centres, and Primary Health Centres (PHCs) raise the question of what exactly falls under the responsibilities of state and local governments. Why are these included in the national budget, when critical projects that could drive national development are desperately awaiting attention?

5.0 Conclusion

In conclusion, government projects are publicly funded endeavors, designed to advance societal goals, these initiatives span a broad spectrum, including large-scale infrastructural developments such as roads, bridges, railways, and affordable housing schemes; economic stimulus programs like digital skills training for workforce upskilling, incentives for foreign direct investment, and entrepreneurship support; as well as social welfare programs encompassing education reforms, universal healthcare expansions, poverty alleviation efforts, environmental conservation, and community resilience building.

Services are best delivered when we all cultivate the culture of holding ourselves accountable to ensure the needful is done. In other words, service delivery thrives on mutual accountability. When citizens demand transparency, leaders fear complacency. When leaders act with integrity, citizens trust the system.

These projects show that when the loops are closed, project funding becomes more achievable and visible. Imagine that, from Table 5.0 above, the N676.16 million disbursed but not well utilised are well-positioned for the good of the populace.

One delivered borehole in a community is a succour to address issues of absenteeism in schools, health challenges for families, and a more lively society, leading to proper hygiene and the prevention of common illnesses or disease outbreaks.

This project has illuminated a powerful, self-reinforcing cycle: the more prosperous our people become, the greater the revenue flowing to the government, and the more rapidly our communities develop. By fostering citizen-led accountability and equitable budget execution, we close the loop, empowering individuals, strengthening public finances, and building resilient, thriving localities for generations to come.

